MINUTES - FACULTY SENATE MEETING OF FEBRUARY 4, 1987

The meeting was called to order at 3:03 PM by Chairman David H. Rembert, Jr.

I. Approval of Minutes.

With two typographical corrections noted, the minutes were approved.

II. Reports of Officers.

President James B. Holdeman called the Senate's attention to the six page handout which depicted the revenue for the State of South Carolina over the past seven years and the University appropriation's in FY87 and proposed appropriations in FY88. (See Attachment I). He then commented extensively on the handout data. The following points were made based on the present situation.

1. The Legislature, through its leadership, has expressed their unwillingness to continue mid-year budget cuts.

2. Apparently, this means a conservative budget projection for FY88.

3. The FY87 appropriation has already been cut by 2.6 percent ($2,713,465). The University accomplished this by borrowing $1,000,000 from the housing reserve (which must be paid back in two years) and the remainder coming from the operating budget.

4. There is an expected additional shortfall in the State's revenues in FY87 which will probably not be reflected in FY87 appropriations. However, the Ways and Means Committee, with the total shortfall in FY87 in mind, has recommended a budget for the University of just under $101,000,000 or about 4.08 percent below that appropriated at the beginning of FY87.

5. The Ways and Means subcommittee on higher education has recommended an additional $9,000,000 be added to the entire higher education appropriation in FY88. No action has been taken on that recommendation.
6. If the current Ways and Means recommendation is accepted, this would mean over $16,000,000 less for the Columbia campus or approximately 86 percent of full formula funding. This is the lowest level in the President's memory.

7. The President and Provost have met with the Deans to go over the current situation. If there is no modification of the current recommendation, and the President does not foresee this happening, serious planning steps will have to be taken.

8. In addition, the hopes of the Research Investment Act are pinned to full formula funding.

9. There is a long way to go in the budget process and the University is working to change the current status of our budget.

Provost Borkowski added that he has been meeting with the Faculty Advisory Committee to develop a process of continual faculty involvement in the budget process and in helping him establish priorities.

Professor Patterson (HIST) asked about a possible freeze on new positions.

President Holderman stated there was a freeze on new positions and also vacancies. Under extraordinary conditions a slot may be filled. There are other options being considered such as the closing down of some bureaus, institutes and centers. These and other options will be reviewed on a cost effective basis.

Professor Tucker (SOCY) asked about the possible changes in the budgetary process.

President Holderman said that basically this seems to be an attempt to establish a more dependable budget, one that would be conservative in accepting anticipated revenues and would not call for mid-year adjustments.

Vice President Denton noted some of the potential problems in the anticipated budget situation.

Provost Borkowski said he did not feel higher education was being singled out or discriminated against. Other state agencies will also be severely constrained in their FY88 budgets. He did comment that it will be a tough couple of years but we can maintain many of the academic gains we have already made.

Professor Davis (PSYC) pointed out that some places have used situations such as ours to be creative in resource allocation and have made progress.
President Holderman agreed that this was possible and noted we had already seen this happen in the University under earlier budget problems.

Professor Mack (ARTH) asked questions relating to salaries and the Commission on Higher Education task force proposals.

President Holderman responded to the Commission question first. The Commission was preparing to ask the legislature to allow the Commission to set admission requirements for higher education institutions. The institutions objected strenuously to this proposal and the revised proposal would now have the institutions in collaboration with the Commission establish admissions standards and submit them to the Commission for the record.

Provost Borkowski noted that the credentials of the staff of the Commission are now on file in the Faculty Senate Office.

President Holderman then responded to Professor Mack's second question by saying the salary study is being considered in the Faculty Advisory Committee.

Professor Datta (PHYS) questioned the current status of salary increases for FY88.

President Holderman said the current thought was a 3 percent faculty raise beginning in January 1988. He felt this was unacceptable and inadequate and the University was working to change this. However, he emphasized again that the financial situation in the State is tight. He noted that Professor Weasmer's observation that we are going to know we have less money earlier is correct. Hopefully the budget figures will be better in June than they are now and he again pointed out that people should communicate their feelings to their representatives in the legislature as "they are the ones who will make the final decisions".

Professor Brannon (MEDC) asked about the status of the proposed Cancer Research Center.

President Holderman was optimistic about the Center's future.

President Pauluzzi (FORL) asked if private supporters of the University might not be encouraged to react with the state leaders concerning the budget.

President Holderman said that many of these people had been working in this area, including contact with the Governor's Office. In addition, the Alumni Council will be asked to make our case with their legislators. Student Government has an ongoing campaign to let the legislature know their feelings.

The President also noted that the University is committed to no tuition increase next year. Hopefully, this also will be a message of input to the legislature.
Patterson (HIST) asked if a resolution by the Senate would be appropriate.

President Holderman said a resolution would be shared with the legislature, but personal contact would be far more important and impressive.

III. Reports of Committees.

A. Faculty Senate Steering Committee, Professor Silvernail, Secretary:

Silvernail noted three items from committee.

1. Committee will meet on January 11 and 13 to work on nominations for committee regular vacancies to come in 1987-1988. He requested names be submitted to Faculty Senate Office for both Senate elected and appointed committees.

2. Committee in reviewing Professor Pauluzzi's comment (December 3, 1986) will follow a policy of making known to Senate at the first available meeting of a committee vacancy. At the next meeting the Committee will make its nomination and additional nominations will be received from the floor and the vote will be taken.

3. The Committee will recommend at the March meeting the establishment of a standing committee of Faculty Senate for a Committee on Libraries. Currently, the Steering Committee is considering a membership to be composed of six elected members, three Presidential appointees plus the Director of Libraries as ex officio. The proposed committee would be charged to maintain an ongoing assessment of library resources and to report periodically to the Senate.

B. Grade Change Committee, Professor Sharp, Chairman:

Sharp moved the committee report. The report was approved as distributed.

C. Curricula and Courses Committee, Professor Maggiotto, Chairman:

Maggiotto moved the committee report by roman numeral. By roman numeral, the committee report was approved as distributed.
D. Scholastic Standards and Petitions Committee, Professor Franklin, Chairman:

Chairman Rembert reminded the Senate that unless the Senators find something wrong with the committee report, the report is received and incorporated in the next Undergraduate Bulletin.

Professor Safko (ASTR) stated he thought this type of material used to go through Curricula and Courses Committee.

Rembert responded he could not remember this ever being the case.

Franklin then introduced section A, there being no discussion, it was received. He introduced section B, there being no discussion, it was received.

E. Other Committees.

Rembert inquired if the University Library Advisory Committee, under the chairmanship of Professor Phillips, wished to present a report to the Senate.

Professor Phillips (MUSC) answered in the affirmative and then requested committee member Professor Nolte present the report.

Professor Nolte (ENGL) stated that on p. A-12, line 4 under Summary should be changed to read: Appendix B shows that the Law and Medicine Libraries have been included, making the fall shown in Appendix A even more dramatic. He then offered the report for the Senate's information.

Professor Herr (BIOL) noted that as the originator of the motion to have the University Library Advisory Committee report on the current status of the library, he felt "we are on the wrong side of the page" (referring to P. A-17, Rank Order Table: Total Operating Expenditures).

Herr then moved that "at the March meeting of Faculty Senate representatives of the Administration respond to this report, hopefully with some plans to reverse these trends." The motion was seconded.

Professor Medlin (LAWS) and Professor Buggy (MEDC) noted the librarians of the Law Library and the Medical School Library, respectively, did not feel these libraries were "up-to-snuff either."

Rembert called for a vote on the motion. The motion was passed by voice vote.
F. Athletic Advisory Committee, Professor Tucker, Chairman:

Tucker stated:

The University Athletic Advisory Committee has met each month with persons who are, in part, responsible of the academic progress of our student-athletes. We have met with the Registrar, Director of Admissions, Athletic Director, Director of Nonrevenue Sports, Basketball Coaches and most recently with Harold White and Mary Ellen Kurucz of the Academic Support Services in the Athletic Department.

The Committee asked me to report to the Senate on some statistics which show the academic progress of our student-athletes. We had 361 student-athletes at the university during the 1985-86 academic year. Fifty-three (about 15%) were Seniors. Of the Seniors, 34 or about 64% graduated in May while another 17 are making progress toward their degrees and should graduate within the year. If they do graduate, then the graduation percentage will be 96%.

In addition, the percent of student-athletes who maintained a GPA of 3.0 or above during Fall, 1985 was 25%; for Spring, 1986 it was 36%; and for Fall, 1986 it was 30%. All of the personnel in the Academic Support Services of the Athletic Department in coordination with the other support services, the faculty and coaches seem to be making a difference in the academic performance of our student-athletes. We, as a Committee, urge the faculty to assist in all of our programs which encourage students to take seriously, and hopefully improve, their academic performance.

The committee report generated some discussion including the use of the term student-athlete and the possibility of a breakout of revenue generating from non-revenue generating sports.

IV. Report of the Secretary.

Silvernail announced that the student disciplinary system document will be distributed before the March meeting with a probable request for action to be taken at that meeting. He further noted that this was a marriage of two documents already separately approved by Senate.

Rembert added that the document has been accepted by the Student Senate in December.

V. Unfinished Business.

None.
VI. New Business.

Pauluzzi moved a committee be formed to look into the faculty salary situation.

Rembert ruled the motion out of order as Faculty Advisory Committee is currently studying this situation. This committee is to report back to Senate in the Spring.

VII. Good of the Order.

Dean Kay (HUSS) announced that a College of Humanities and Social Sciences study of faculty salaries compared to southeastern averages will not be completed until after 1 March.

VIII. Announcements.

Tucker announced "The South Carolina Conference of the American Association of University Professors will hold a meeting on our campus on April 4, 1987. The theme of the meeting will be "Protecting Academic Freedom" and the major speaker will be Dr. Jan Kemp formerly of the University of Georgia. More details about the meeting will be given in the next Senate meeting."

There being no further business the meeting was adjourned at 4:13 PM.
Revenues Authorized in Appropriations Act Versus Revenues Collected

Millions of Dollars

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1986-87 is projected
### U.S.C. SYSTEM
### Appropriation Status
#### FY 87 & 88

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<th>COLUMBIA</th>
<th>MEDICAL</th>
<th>SPARTAN/</th>
<th>SALKE/</th>
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<td>ORIGINAL APPROPRIATIONS</td>
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<td>13,051,275</td>
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<td>AFTER 2.6% REDUCTION</td>
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<tr>
<td>FY87 2.6% REDUCTION</td>
<td>(2,713,465)</td>
<td>(339,333)</td>
<td>(142,255)</td>
<td>(182,505)</td>
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<td>FY87 AFTER 2.6% REDUCTION</td>
<td>102,401,742</td>
<td>12,711,942</td>
<td>5,355,134</td>
<td>6,870,000</td>
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<td>@ WAYS &amp; MEANS</td>
<td>100,830,930</td>
<td>13,648,696</td>
<td>5,147,677</td>
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<td>CHANGE FROM ORIGINAL FY87</td>
<td>(4,284,277)</td>
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<td>CHANGE FROM REVISED FY87</td>
<td>(1,570,812)</td>
<td>936,754</td>
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<td>5,973,586</td>
<td>8,311,979</td>
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<td>APPROPRIATION SHORTFALL</td>
<td>(16,177,619)</td>
<td>(2,189,838)</td>
<td>(285,909)</td>
<td>(1,149,216)</td>
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<td>% OF FORMULA</td>
<td>86.17%</td>
<td>86.17%</td>
<td>86.17%</td>
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Columbia Campus
Budget Status
Preliminary FY88

FY88 Current Revenue Base @ Beginning Ways & Means  $135,811,418
FY88 Current Expense Base after FY87 2.6% Base Change  147,271,734
SHORTFALL  ($ 6,460,316)

Notes:  
(A) Based on assumptions no other revenue and expense increase or decrease.
(B) FY88 Revenue Base is net of $1,000,000 Loan Repayment to Housing Reserve
(C) FY88 Expenses have been annualized as follows: (FY87 Beginning Base - 2.6% Reduction - Non Funded Special Programs + New Funded Special Programs + Unavoidable Increase + Summer School Increase.)
(D) Ways & Means currently discussing further revenue reductions.

FY88 Considerations:

1. In planning for base reduction "time is of the essence". Strong probability that further base reductions will force unit administrators to reduce personal service budgets. With adequate lead time, such can hopefully be accomplished by attrition.

2. Certain administrators have indicated their desire that the classified vacancy lag policy be treated in the same manner as the unclassified salary lag. One of the chief concerns is that there is no incentive for self management of a vacancy beyond the institutional lag period.

3. In review of selected programs and activities for priority of continuation in light of current budget difficulties, formula funding and other revenue sources must be incorporated.
I. FINANCIAL STATUS IF FORMULA FUNDED

FORMULA REVENUE RECOMMENDATION $149,263,610

ANNUALIZED EXPENSE BASE AFTER FY87 $142,271,734
2.6% BASE CHANGE

AVAILABLE FOR ADDITIONAL ALLOCATION $6,991,876
IF FORMULA FUNDED

II. CURRENT FINANCIAL STATUS @ WAYS & MEANS BEGINNING ALLOCATION

AVAILABLE REVENUE AT BEGINNING $135,811,418
WAYS & MEANS

ANNUALIZED EXPENSE BASE AFTER FY87 $142,271,734
2.6% BASE CHANGE

CURRENT SHORTFALL ($6,460,316)

M-11
### COLUMBIA CAMPUS
#### FUNDING ANALYSIS

#### FY88

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<tr>
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<th>FORMULA RECOMMENDATION</th>
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<th>AT WAYS AND MEANS BEGINNING</th>
<th>% OF TOTAL</th>
<th>% OF FORMULA RECOMMENDATION</th>
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<td><strong>APPROPRIATIONS</strong></td>
<td>117,008,549</td>
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<td>86.17%</td>
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<td><strong>FEES AND OTHER</strong></td>
<td>32,255,061</td>
<td>21.61%</td>
<td>34,980,488</td>
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<td>108.45%</td>
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<td><strong>TOTALS</strong></td>
<td>149,263,610</td>
<td>100.00%</td>
<td>135,811,418</td>
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**TOTAL AS A % OF FORMULA RECOMMENDATION**

|                      | 100.00%                 | 90.99%     |

### II. APPROPRIATION SHORTFALL

- **APPROPRIATION RECOMMENDED BY FORMULA**: 117,008,549
- **WAYS AND MEANS BEGINNING ALLOCATION**: 100,830,930
- **APPROPRIATION SHORTFALL**: 16,177,619
### Columbavia Campus

**Comparative Allocation Methods**

#### 1. Current Expense Base Proration Method

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<tr>
<th></th>
<th>Formula Recommendation</th>
<th>% of Total</th>
<th>Annualized Expense Base</th>
<th>% of Total</th>
<th>FYBB Allocation Prorated to Current Base</th>
<th>% of Total</th>
<th>% of Formula Recommendation</th>
<th>Reduction Amount</th>
<th>% Reduction</th>
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<td><strong>Academic Programs</strong></td>
<td>89,585,488</td>
<td>60.02%</td>
<td>85,962,726</td>
<td>60.42%</td>
<td>81,089,341</td>
<td>59.71%</td>
<td>90.52%</td>
<td>(4,873,385)</td>
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<td><strong>Non Academic Programs</strong></td>
<td>31,509,031</td>
<td>21.11%</td>
<td>27,992,240</td>
<td>19.68%</td>
<td>26,405,309</td>
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<td>83.80%</td>
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<td><strong>Fixed Costs (Utilities, rents, &amp; fringe benefits)</strong></td>
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<td>18.87%</td>
<td>28,316,768</td>
<td>19.90%</td>
<td>28,316,768</td>
<td>20.85%</td>
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<tr>
<td><strong>Totals</strong></td>
<td>149,263,610</td>
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<td>135,811,418</td>
<td>100.00%</td>
<td></td>
<td>(6,460,316)</td>
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<td><strong>Totals as % of Formula</strong></td>
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#### 2. Formula Base Proration Method

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